4. PROPOSAL FORM

CONSTRUCTION MANAGER/GENERAL CONTRACTOR (CM/GC) SERVICES

Reynold School District - Secure Entrances District Wide

The undersigned proposer submits this proposal in response to the Reynolds School District's Request for Proposals (RFP) dated March 28, 2015, for the contract named above. The proposer warrants that proposer has carefully reviewed the RFP and that this proposal represents proposer's full response to the requirements described in the RFP. The proposer further warrants that if this proposal is accepted, the proposer will contract with the Reynolds School District, agrees to all terms and conditions found in the attached contract, and will provide all necessary labor, materials, equipment, and other means required to complete the work in accordance with the requirements of the RFP and contract documents.

No proposal will be considered unless the proposer is licensed with the State of Oregon Construction Contractors Board, pursuant to ORS 701.055 (1), prior to submitting a proposal. The proposer hereby acknowledges the requirement to carry or indicates the ability to obtain the insurance required by the contract documents. Indicate in the affirmative by initialing here:

The proposer hereby acknowledges receipt of Addendum Nos.	1,	,	,	to this RFP. Name of
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Proposer: Business Address: Telephone Number: Fax Number: Email Address:

Cedar Mill Construction Company, LLC.

19465 SW 89th Avenue, Tualatin, OR 97062

P: (503)885-9370 | F: (503)885-9368 | iim@cedarmillcc.com

Authorized Signature:

Printed/Typed Name: Jim Anderson

Title:

Owner

Date:

April 28, 2016

State of Oregon Construction Contractors Board License No: 131345

Note: Complete and execute this form and include as the first page of the proposal.

Reynolds School District - Secure Entrances District Wide
Construction Manager/General Contractor (CM/GC) Services RFP



Reynolds School District

RE: RFP - Construction Manager/General Contractor Services

1204 NE 201st Ave. Fairview, OR 97024

RE: Reynolds School District Secure Entrances District Wide

Selection Committee:

Cedar Mill Construction Co., LLC. is pleased to submit this information for the above referenced project. Our team regularly works on CM/GC projects similar in scope to the proposed Secure Entrances. These projects typically require tight time constraints and complex schedules to keep critical public facilities operational. Therefore we are intimately familiar with the complexities of working on a school facility and understand the necessity to not impede operations. Clear communication, intensive coordination, ability to choreograph tasks simultaneously. Strict attention to cost control and to safety concerns are all facets where Cedar Mill excels.

We are local, innovative and we have the proper renovation experience required to lead this project to success. Testimonials from satisfied clients indicate the culture and ethics of Cedar Mill Construction. Recent relevant experience is incorporated in this proposal in addition to our company profile, key personnel, approach, scheduling, safety, diversity and sustainability initiatives.

In closing we look forward to being selected for the next step of evaluation and are eager to start working on the preconstruction services part of this project. If we are asked to attend an interview then we can further expound upon the benefits that Cedar Mill Construction Co. and our proven team will bring to this remodel project.

Sincerely,

Jim Anderson

Owner

PROPOSAL TO PROVIDE CM/GC SERVICES: REYNOLDS SCHOOL DISTRICT – SECURE ENTRANCES DISTRICT WIDE



4/28/2016

Submitted By:

Cedar Mill Construction Company LLC.

19465 SW 89th Avenue

Tualatin, OR 97062

P: (503)885-9370 F: (503)885-9368

Email: jim@cedarmillcc.com

Management of The Work

MANAGEMENT OF THE WORK

The well experienced Cedar Mill Construction crews and qualified subcontractors will be on the front lines of a dependable team with proven results.

Consistent and effective communication between the project team will assist in making sure that all of the project goals are met. Our ComputerEase software is utilized to track all project communication and verifies that all updates such as ASI's, RFI's, Change Orders & Submittals are processed and distributed to all of the necessary members of the project team. Our clients and references can attest to our efficiency in tracking project changes and communications using our software, on-site meetings and e-mail exchange.

Cedar Mill Construction will use past experience to identify issues that may arise during the preconstruction phase. The implementation of value engineering and knowledge of cost effective construction materials will optimize savings from the final design phase all the way to owner occupancy. ComputerEase Accounting and Costing Software will track all costs incurred and will accurately portray up-to-date budget forecasting. This software will keep records organized and provide detailed job costing reports.

Previous projects have been completed successfully by providing the owner with creative phasing during the preconstruction services scope. This phasing involves utilizing techniques acquired through past experience in working around functioning facilities, accommodating occupants with flexible working hours, reducing the impact of the construction phase and providing a safe and clean job site.

Cedar Mill Construction will use a competitive bidding process to obtain bids among prequalified subcontractors. Cedar Mill Construction intends to subcontract certain portions of the contract work. Bid invitations will be sent out utilizing a database of previously qualified subcontractors who have a proven history of successfully completed projects of similar nature and complexity.

Solicitations for subcontracting opportunities will also be submitted to local plan centers to ensure competitive bidding of skilled construction companies. A sheltered market outreach will be made in an effort to receive bids from qualified disadvantaged, minority, women owned and emerging small business contracting firms.

Communication is especially important on a project such as this where improvements are being made to an occupied and fully functioning facility. Communication will assist in keeping crews up-to-date with changes as the design may need to be reevaluated throughout the entire project.

Proposed Personnel And Project Organization

PROPOSED PERSONNEL & PROJECT ORGANIZATION

Cedar Mill Construction proposes to utilize the following professional staff to complete the scope of work. The descriptions indicate the project roles that are associated with each team member that will be assigned to this project. Please see the resumes on the following pages.

Senior Project Manager - Jim Anderson

- · Coordinate with project manager for scheduling
- Draft and evaluate subcontracts, approve subcontractor and vendor invoices, prepare client invoice.
- Develops, communicates, and implements safety rules, policies, and procedures.
- Oversees bid process and evaluation of received proposals
- Analyzes, develops, negotiates, monitors scope of work, funding, and staffing level
- Participates in negotiating final contract provisions, value engineering options and change orders
- Ensures work is on schedule, within budget and completed according to customer specs and expectations
- Involvement in pre-construction phase, evaluate and solve project issues
- Provides cost & budgetary estimates

Project Managers- Will Turner & Jesse Vail

- Prepare, process and track submittals, RFI's & change orders
- Assists senior project manager in subcontractor solicitation and evaluation
- Build and update project master schedule, 3-week and weekly look-aheads and distribute to the project team
- Assists senior project manager with project communication
- Interface and communicate with client regarding project status and coordinate as required to resolve issues with site construction and/or procurement.
- Attend jobsite and progress meetings
- Identify, process and execute value engineering options
- Review designs, drawings, blueprints and other related documents to identify potential problems ahead of time and proactively implement solutions

Superintendents -Ron Clift & Sergio Estrada

- Coordinate and supervise subcontractors, manage force account work crews
- Coordinate with purchasing manager on material/equipment procurement
- Schedule inspections, attend progress meetings, identify potential issues & field solutions
- Track production and crew hours
- Look for potential conflicts during preconstruction phase

PERSONAL GUARANTEE

Cedar Mill Construction guarantees in submitting this proposal that the above staff will be made available to work on the RSD Secure Entrances District Wide Project in their listed capacity. If Cedar Mill Construction is considered for further evaluation through an interview process the listed key personnel will be available to participate in this process.

Personnel Resumes



Years at CMCC: 17.5

In current position: 17.5

Years in Construction: 27

In current position: 17.5

Largest Number of Employees

Supervised: 30

Responsibilities:

- Oversee bid process
- Inspect construction activities
- Analyze, develop, negotiate, and monitor scope of work, funding and staffing level
- Develop, communicate and implement safety policies
- Oversee management of project

Jim Anderson

Senior Project Manager/Operations Manager

Jim is committed to total and flexible customer service. He has trained the CMCC crews how to communicate well, stay on schedule, and maintain superior quality in their craftsmanship. His values of honesty, integrity, reliability, and professionalism are mirrored at all levels of the organization.

Recent Relevant Project Experience:

Chemeketa Community College – Building 4, Phase 5

Scope: This phase of the remodel project consisted of remodeling the Automotive Department labs, Electronics Department second floor lab, a general purpose classroom, and new restrooms on both floors.

Contract Value: \$1,544,639 Dates: 4/13/2015-9/25/2015

Client Representative

Rory Alvarez, Chemeketa Community College

503-399-2594

Reynolds School District - Edgefield Campus G & H TI

Scope: Convert the two buildings of approximately 4,115 square feet each to evaluation rooms, training rooms and office space to support the school districts job training, life skills and employment skills program for individuals with special needs. The Contact scope of work included without limitation construction, demolition, renovation, hazardous material removal, and site work.

Contract Value: \$725,556 Dates: 3/13/2014-6/27/2014

<u>Client Representative</u> Bob Collins, Day CPM 503-434-3650



Years as Project Manager: 4

Years at CMCC: 10

Years in Construction: 17.5

Education/Training:

- Fall Protection 2/16
- Lift Training 02/16
- CMCC Safety Training 02/16
- TriMet Track Access 12/11
- CPR 2016
- Ramset Power Activated Guns2007
- Associate of Applied Science in Construction - 2002

Responsibilities:

- Prepare estimates
- Review & prepare submittals,
 Requests for Information and
 Change Order Requests
- Interface with Owner,
 Architects, and CMCC
 Superintendant
- Scheduling
- Value Engineering
- Attend jobsite & progress meetings
- Oversee subcontractor & vendor contracting & invoicing

Will Turner

Project Manager/Estimator

Will is a highly skilled, versatile member of our team. He is honest, dedicated, and thorough. He has demonstrated the ability to think logically and analyze complex problems quickly. He has excellent written and verbal communication skills, a strong ability to manage and direct and is accustomed to meeting tight deadlines and budgets without compromising quality or customer satisfaction.

Recent Relevant Project Experience:

Oregon Youth Authority - Maclaren YCF Grover Cottage

<u>Scope</u>: Architectural, Structural, HVAC, Plumbing and Electrical renovation to an existing one story, 5,500sf juvenile correctional facility located within a secure campus.

Contract Value: \$1,278,600 Dates: 02/11/2016 – 10/23/2016

Client Representative

Mark Connors, Oregon Youth Authority

503-986-0299

Reynolds School District – Contractor of Record Projects

<u>Scope</u>: Miscellaneous projects: Classroom A/C, Dust Collector System, Bathroom upgrades, lighting, wall repair, grease trap, roof repair, yard shed, flooring replacements, security upgrades, etc.

Contract Value: \$902,697 Dates: 01/01/2015 – 3/31/2016

<u>Client Representative</u> Bob Collins, Day CPM 503-434-3650

Metro – Blue Lake Park Restroom Improvements

<u>Scope</u>: Installed 4 new, pre-engineered restroom buildings to replace existing building structures. Included all labor, materials, tools, services and equipment necessary to remove existing facilities, prepare the work site, construct, install and furnish restroom facilities, infrastructure, civil elements and landscaping.

Contract Value: \$1,144,139 Dates: 4/15/2015-3/18/2016

<u>Client Representative</u> Chris Woo, Metro 503-488-9424

Portland Public Schools – Glencoe Window Replacement

Scope: Removed and replaced all existing windows and associated flashings. Repaired existing walls and sills, to match existing, related to the work and as already deteriorated due to water intrusion.

Contract Value: \$883.914 Dates: 5/14/2015-8/8/2015

Client Representative

Kai Lewars, Portland Public Schools

503-894-1237

State of Oregon – Justice Building Elevator TI

<u>Scope</u>: Replaced the passenger elevators in their entirety. This included cars, doors, hoistway mechanisms, beams, fire protection, control room HVAC, power and controls.

Contract Value: \$563,723 Dates: 3/25/2013-2/27/2014

Client Representative

Nick Larson, Oregon Dept. of Admin. Services

503-580-7962



Years at CMCC: 5

In current position: 5

Years in Construction: 11.5

In current position: 11.5

Largest Number of Employees

Supervised: 12

Education/Training:

- Fall Protection 2/16
- Lift Training 02/16
- CMCC Safety Training -02/16
- CPR 02/2016
- Bachelor of Science degree -Oregon State University Construction Engineering Management (CEM)

Responsibilities:

- Prepare estimates
- Review & prepare submittals, Requests for Information and Change Order Requests
- Interface with Owner, Architects, and CMCC Superintendent
- Scheduling
- Value Engineering
- Preconstruction Services
- Attend jobsite & progress

Jesse Vail

Estimator/Project Manager

Jesse is a thorough, dedicated, and skilled estimator and project manager. He understands the importance of effective communication and team building. By utilizing his strong attention to detail and an eye for quality, he has shown an ability to lead effectively. He works at efficiently processing project documentation and is proficient at scheduling and the associated software. His core values are centered on honesty and integrity and works industriously towards customer satisfaction.

Recent Relevant Project Experience:

Forest Grove School District - Cornelius Elementary Roof

Scope: Replace the existing roof system covering ten separate roof areas at Cornelius Elementary School. Removal of approximately 19,600sf of existing roof systems and related flashings. Installation of 2-ply SBS modified bitumen and asphalt shingle roof systems, rigid insulation and sheet metal flashings and trim, installation of rough carpentry and wood framing for perimeter edge modifications and structural repairs, modifications to existing EIFS cladding, raising of curb mounted mechanical units with relocation and installation of associated duct work and utility lines.

Contract Value: \$429,056 Dates: 6/17/2015 - 8/21/2015

Client Representative

Billy Goldsmith, Forest Grove School District

503-536-5483

Sheridan School District - 2015 High School Improvements

Scope: Replacement of Domestic Water lines in majority of building including new connection at water meter with new Back Flow prevention vault, upgrades to heating system, bathroom remodel, school wide window replacement, addition of air conditioning to computer labs and server room and Wood Shop Dust Collection system upgrades.

> Contract Value: \$1,131,789 Dates: 04/15/2015 - 8/28/2015

> > Client Representative Bob Collins, Day CPM 503-434-3650

City of Gresham - Nadaka Neighborhood Park

Scope: Complete park construction project including mass excavation & grading, sanitary connection for future restroom, fire line & hydrant, plumbing for hand pump, site electrical & street light, 11,000 SF of pervious concrete pavement, totem pole installation (from onsite timber), picnic shelter, tables, benches, bike racks and decomposed granite paving. Contract Value: \$438,912 Dates: 7/29/2014 - 01/09/2015

> Client Representative Mike Green. City of Gresham 503-618-2492

Portland Development Commission – Jefferson High School **Frontage Improvements**

Scope: Complete renovation of frontage area included earthwork, concrete, masonry, concrete pavers, electrical, landscaping, irrigation, custom fencing, railing and skate stops, signage, and flag poles.

Contract Value: \$484,544 Dates: 04/01/2013 - 08/22/2013

Client Representative

Elise Hendrickson, Portland Development Commission

503-823-3214



Years as Superintendent: 8

Years at CMCC: 11

Years in Construction: 22

Education/Training:

- Lead Renovation, Repair &
 Painting Certification 06/12
- Fall Protection 02/16
- Lift Training 02/16
- CMCC Safety Training 02/16
- ITW Ramset 01/07
- Aerial Platform 03/06
- CPR 02/16

Responsibilities:

- Manage/coordinate
 subcontractors
- Manage force account crew
- Scheduling
- Site Safety
- Deliveries
- Constructability
- Quality Control

Ron Clift

Project Superintendent

Managing the day-to-day field operations takes a person who possesses the experience, communication skills, leadership qualities and the desire to work as a team and Ron Clift is that person. His responsibilities will be to assist in the development and implementation of the schedule, coordinate and motivate the subcontractors and force account crews, develop and monitor the safety plan, communicate with the team daily on activities and provide his expertise on all aspects of the projects.

Recent Relevant Project Experience:

Metro - Blue Lake Park Restroom Improvements

<u>Scope</u>: Installed 4 new, pre-engineered restroom buildings to replace existing building structures. Included all labor, materials, tools, services and equipment necessary to remove existing facilities, prepare the work site, construct, install and furnish restroom facilities, infrastructure, civil elements and landscaping.

Contract Value: \$1,144,139 Dates: 4/15/2015-3/18/2016 Client Representative

Chris Woo, Metro 503-488-9424

Portland Public Schools - Glencoe Window Replacement

<u>Scope</u>: Removed and replaced all existing windows and associated flashings. Repaired existing walls and sills, to match existing, related to the work and as already deteriorated due to water intrusion.

Contract Value: \$883,914 Dates: 5/14/2015-8/8/2015

Client Representative

Kai Lewars, Portland Public Schools

503-894-1237

City of Gresham - Nadaka Neighborhood Park

<u>Scope</u>: Complete park construction project including mass excavation & grading, sanitary connection for future restroom, fire line & hydrant, plumbing for hand pump, site electrical & street light, 11,000 SF of pervious concrete pavement, totem pole installation (from onsite timber), picnic shelter, tables, benches, bike racks and decomposed granite paving.

Contract Value: \$438,912 Dates: 7/29/2014 – 01/09/2015

<u>Client Representative</u> Mike Green, City of Gresham 503-618-2492

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<u>Scope</u>: Complete renovation of frontage area included earthwork, concrete, masonry, concrete pavers, electrical, landscaping, irrigation, custom fencing, railing and skate stops, signage, and flag poles.

Contract Value: \$484,544 Dates: 04/01/2013 – 08/22/2013

Client Representative

Elise Hendrickson, Portland Development Commission

503-823-3214



Years at CMCC: 8

In current position: 5

Years in Construction: 25

In current position: 9

Largest Number of Employees

Supervised: 20

Education/Training:

- Fall Protection 2/16
- Lift Training 02/16
- CMCC Safety Training 02/16
- CPR 2016

Responsibilities:

- Manage/coordinate
 - subcontractors
- Manage force account crew
- Scheduling
- Site Safety
- Deliveries
- Constructability
- Quality Control

Sergio Estrada

Project Superintendent

Managing the day-to-day field operations takes a person who possesses the experience, communication skills, leadership qualities and the desire to work as a team and Sergio is that person. His responsibilities will be to assist in the development and implementation of the schedule, coordinate and motivate the subcontractors and force account crews, develop and monitor the safety plan, communicate with the team daily on activities and provide his expertise on all aspects of the projects

Recent Relevant Project Experience:

Oregon Youth Authority - Maclaren YCF Grover Cottage

<u>Scope</u>: Architectural, Structural, HVAC, Plumbing and Electrical renovation to an existing one story, 5,500sf juvenile correctional facility located within a secure campus.

Contract Value: \$1,278,600 Dates: 02/11/2016 - 10/23/2016

Client Representative

Mark Connors, Oregon Youth Authority

503-986-0299

Chemeketa Community College – Building 4, Phase 5

<u>Scope</u>: This phase of the remodel project consisted of remodeling the Automotive Department labs, Electronics Department second floor lab, a general purpose classroom, and new restrooms on both floors.

Contract Value: \$1,544,639 Dates: 4/13/2015-9/25/2015

Client Representative

Rory Alvarez, Chemeketa Community College

503-399-2594

Reynolds School District – Edgefield Campus G & H TI

Scope: Convert the two buildings of approximately 4,115 square feet each to evaluation rooms, training rooms and office space to support the school districts job training, life skills and employment skills program for individuals with special needs. The Contact scope of work included without limitation construction, demolition, renovation, hazardous material removal, and site work.

Contract Value: \$725,556 Dates: 3/13/2014-6/27/2014

<u>Client Representative</u> Bob Collins, Day CPM

503-434-3650

Cost Management

COST MANAGEMENT

Cedar Mill Construction intends to utilize experience gained from previous projects to provide different options to the project team and make suggestions that will assist in continuity and constructability. This includes providing budget level estimates for initial project evaluation. These estimates will be detailed depending on the current project phase and the percentage of completed design and will be provided to show accurate costing. Value engineering techniques can be offered by Cedar Mill Construction when requested and will assist in increasing the overall value to the project. Throughout the bidding and planning process Cedar Mill Construction will provide our client with multiple realistic cost estimates and cost reduction proposals as needed to assist in the decision making process. Our experience and the experience of subcontractors will ensure the accuracy of these estimates.

Cedar Mill Construction has many years of experience in project costing and has successfully provided budget proposals for customers as needed for fiscal year planning to assist in allocating resources to their various needs. Often times these budgets turn into projects and more detailed proposals are provided.

Many of our general construction services contract customers depend on us to draft budgets as well as detailed line itemed proposals to assist them whether it is for planning, ADA initiatives or even safety goals that they are accomplishing.

Cost estimates and feasibility assessments can be provided during the schematic design, the design development and the pre-construction phase of the project. The Cedar Mill Construction Team will closely monitor and track construction materials, labor and equipment to ensure the best value. ComputerEase Software will be used to efficiently track project documentation.

Change orders are typically a result of owner directed changes in the project scope to upgrade finishes or to utilize the remaining budget on project enhancements. On occasion there are unforeseen conditions that could not be accounted for in the initial estimate such as dry rot or issues hidden behind the walls or underneath the flooring.

Our budgetary costs always include a complete scope of work and we keep our clients aware of any items that may be potentially missing from the scope to eliminate any surprises once we start construction.

We do not have any current claims and believe that we can always see eye to eye with our clients and complete projects on mutually agreeable terms.

When warranted & requested, Cedar Mill Construction will survey the jobsite and construction documents to identify any areas material can be repurposed. Cedar Mill Construction will label the items to be salvaged and create a material reclamation & recycling plan. This plan will inventory the different materials and outline the provisions to be met in reconditioning them or recycling them. It will include instructions on how to store and protect the materials. Steps required to refinish the material prior to their reinstallation will be clearly identified. The plan will conclude with guidelines for the reinstallation of these salvaged materials.

Schedule, Quality And Safety

SCHEDULE, QUALITY & SAFETY

Attention to detail in the initial project schedule, critical path and weekly updates will track and confirm that the project will be completed on time. Several members of the Cedar Mill Construction Management Staff are proficient in using scheduling software and the practical application of real world production. During the pre-construction phase long lead items are identified and ordered.

Project scheduling is a major component especially when detailed phasing is required to accomplish a scope of work. Cedar Mill Construction has assigned a core group to the project for management staff as stated in section b under the heading key personnel. Cedar Mill Employee participation and proficiency in critical path scheduling along with daily internal meetings and weekly site meetings will keep the project organized and allow forecasted milestones to be completed on time. Microsoft Project will be used to create a project schedule that will assist from the planning and preconstruction phases to the final completion of the project.

Cedar Mill Construction uses an efficient submittal process through our ComputerEase system to deliver product data to the project owner for approval and then distribute the comments back to the appropriate part of the project team. This allows us to effectively acquire all of the materials and special equipment that is required to complete this project and to accurately track long lead submittal items and handle them effectively.

It is of utmost importance that construction remodel projects are finished on time. This allows the facility to resume normal operations without the inconvenience of construction work. Therefore we do whatever it takes to ensure our projects are completed within or before the agreed upon timeline. Our references will attest to the fact that we keep the project schedule a priority.

Attention to detail and quality craftsmanship are part of our company culture and core values. Early in the project we make suggestions to our clients to ensure the highest quality projects are used within the project budget. Our craftsman and superintendents verify that materials are installed with the highest standard of quality. Throughout many past projects our onsite staff has proven that they have a trained eye for detail.

Our project managers and superintendents are very skilled at holding our subcontractors accountable to our high level and standard of quality. Our project managers always do a prepunchlist jobsite visit to correct any outstanding items and immediately address them. On some occasions our project managers note an item that was not addressed in the punchwalk with the architect and client but still go back to improve on that item so that it passes our level of quality and is something that we can be proud of.

Cedar Mill Construction currently has an employee drug-testing program in place. This program will be maintained throughout the entire project without any personnel exemptions. Safety is considered an investment that we cannot afford to neglect. There are many potential hazards within the construction industry that need to be analyzed and addressed to protect workers, our clients, and the public. Prior to commencing work our project staff identify all potential hazards and what can be accomplished to reduce the risks involved while working at that site.

In order to increase jobsite safety Cedar Mill Construction conducts and documents jobsite "tool box talks" or onsite meetings to discuss the initial safety hazard analysis and any new concerns. Along with implementing a consistent safety program, proper training is essential in accomplishing project goals and holding fast to company philosophies. Cedar Mill Construction takes the time to train new employees on potential hazards and how to use the various tools required in completing our scopes of work.

Local Knowledge And MWESB Utilization

LOCAL KNOWLEDGE & MWESB UTILIZATION

Cedar Mill Construction will provide subcontracting opportunities to specialty trade contractors when needed through a competitive bid process. We certify that we do not and will not discriminate against any subcontractor because of their MWESB certification. In fact we have a database of MWESB contractors whom we have worked with on previous projects. In addition to soliciting subcontractors on our list a sheltered market outreach will be made in an effort to receive bids from qualified minority, women owned and emerging small business contracting firms.

In order to increase the sustainability of our construction projects materials will be obtained from nearby sources to the greatest extent possible to support the local economy. Waste minimization techniques will be used to reduce the amount of construction debris sent to a landfill. Any and all applicable materials will be recycled. Efforts will be made to repurpose all materials that are removed in order to increase project sustainability and reduce material costs wherever feasible.

Fee Proposal

FEE PROPOSAL

PRECONSTRUCTION SERVICES

Cedar Mill Construction will provide preconstruction services to assist with final design, constructability and scheduling of the 2016 projects currently scheduled, for a cost of:

Not To Exceed \$10,000.00

Billed at the hourly rates listed below. All expendables and incurred costs will be billed at cost +15%.

Senior Project Manager: \$85.00 - \$90.00

Project Manager: \$80.00
Superintendent / Estimator \$65.00

CONSTRUCTION SERVICES - FIXED FEE

Fixed fee on GMP proposals will be set at 13% which includes 7% overhead and 6% profit.

CONSTRUCTION SERVICES - GENERAL CONDITIONS

General Conditions will be itemized on GMP proposals and will include all necessary labor, equipment and resources to complete proposed project. I would not recommend trying to summarize these costs as each project will have its own requirements and general conditions should be project specific.

SELF PERFORMED WORK

The following trades are typically self-performed by Cedar Mill Construction.

- Demolition
- Layout
- Dust protection
- Floor protection
- Rough carpentry
- Insulation
- Drywall hanging & finishing
- Drywall patching & repair
- Acoustical ceilings
- Painting
- Doors, frames and hardware

- Siding
- Windows
- Finish carpentry
- Specialties
- Landscape restoration
- Supervision
- Final cleanup
- General Contracting
- Construction Project Management

Cedar Mill Construction has developed an excellent team of employees who are skilled in multiple trades and are customer service orientated. The well experienced in house crews and qualified subcontractors are the most important link to a successful project. Our references and referrals are directly related to our on-site activities and highlight our ability to exceed our customers' expectations.

By self-performing several scopes of work with these crews, Cedar Mill Construction has the ability to provide competitive pricing and increased quality and workmanship. Cedar Mill Construction will solicit at least three bids for all scopes of work that we intend to self-perform.

References

Bassam Khalifeh

Washington County Support Services bassam_khalifeh@co.washington.or.us 503-846-4849

Patric McGough

West Linn-Wilsonville School District mcgoughp@wlwv.k12.or.us
503-673-7979

Jim Klee

Tualatin Hills Parks & Recreation iklee@thprd.org
503-645-3539

Rick Carruth

Linfield College rcarruth@linfield.edu 503-883-2632

Bob Collins

Day CPM Services rcollins@daycpm.com 503-434-3650

Mark Huebsch

City of Salem <u>mhuebsch@cityofsalem.net</u> 503-584-4611

Terry Moore

Oregon Department of Administrative Services

<u>Terry.moore@state.or.us</u>

503-373-7208

Michael Beaman

Beaman Architecture mb@beamanarch.com 503-263-3300

Mark Connors

Oregon Youth Authority mark.connors@oya.state.or.us 503-986-0299